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**Review of issues pertinent to the subsidiary structure of
the Commission, including the work of the ESCAP
regional institutions**

Programme performance report for the biennium 2010-2011^{*}

Note by the secretariat

Addendum

Summary

The programme performance report for the biennium 2010-2011 was reviewed by the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission at its 341st session, held on 29 March 2012. In response to the request made by members of the Advisory Committee, the present document shows the programme performance in relation to output performance measures (Annex I), as well as the number of outputs actually delivered (Annex II) in 2010-2011 for each subprogramme.

^{*} This document has been issued without formal editing.

Annex I

Programme performance in relation to performance measures, 2010-2011

Executive direction and management

Indicator of results:	(a) (i) Timely delivery of outputs
Units of measure:	Per cent of output delivery within established deadlines
2008-2009:	91 per cent of output delivery within established deadlines
Target 2010-2011:	92 per cent of output delivery within established deadlines
Final:	92 per cent of output delivery within established deadlines

Indicator of results:	(a) (ii) The efficient and effective use of resources
Units of measure:	Per cent budget delivery
2008-2009:	100 per cent delivery
Target 2010-2011:	100 per cent delivery
Final:	99.72 per cent delivery

Indicator of results:	(b) Reduction in the average number of days a professional post remains vacant
Units of measure:	Days
2008-2009:	160 days
Target 2010-2011:	150 days
Final:	192 days

Indicator of results:	(c) (i) Increased percentage of staff recruited from unrepresented and underrepresented member States
Units of measure:	Percentage
2008-2009:	14.3 per cent
Target 2010-2011:	35 per cent
Final:	60.1 per cent

Indicator of results:	(c) (ii) Increased percentage of women at the Professional level and above for appointments of one year or more
Units of measure:	Percentage
2008-2009:	30 per cent
Target 2010-2011:	40 per cent
Final:	39.7 per cent

Indicator of results:	(d) Increased number of recommendations made by intergovernmental bodies on emerging issues identified by ESCAP
Units of measure:	Recommendations
2008-2009:	50 recommendations
Target 2010-2011:	52 recommendations
Final:	90 recommendations

Indicator of results:	(e) Increased number of deliverables produced under the purview of the Regional Coordination Mechanism or its subsidiary thematic working groups
Units of measure:	Deliverables
2008-2009:	8 deliverables
Target 2010-2011:	12 deliverables
Final:	13 deliverables

Indicator of results:	(f) (i) Increased media coverage of ESCAP activities
Units of measure:	Media articles on ESCAP activities
2008-2009:	2,500 media articles on ESCAP activities
Target 2010-2011:	2,600 media articles on ESCAP activities
Final:	2,836 published articles, including 132 op-ed articles on ESCAP activities

Indicator of results:	(f) (ii) Increased usage of public information provided by ESCAP
Units of measure:	Number of page views
2008-2009:	5.25 million page views
Target 2010-2011:	5.5 million page views
Final:	2,322,066 page views

Subprogramme 1

Macroeconomic policy and inclusive development

Indicator of results:	(a) (i) Percentage of recipients of ESCAP analyses, including those from least developed countries, landlocked developing countries and small island developing States, indicating that cooperation in the area of sound macroeconomic policy development has increased	
Units of measure:		
Units of measure A	Percentage of overall recipients	
Units of measure B	Percentage of recipients from least developed countries, landlocked developing countries and small island developing States	
2008-2009:	A: 60 per cent	B: 40 per cent
Target 2010-2011:	A: 70 per cent	B: 50 per cent
Final:	A: 70 per cent	B: 50 per cent

Indicator of results:	(a) (ii) Increased number of references in policy documents, academic literature and mass media to findings in the flagship publications of ESCAP	
Units of measure:	Number of review articles and references	
2008-2009:	500	
Target 2010-2011:	700	
Final:	700	

Indicator of results:	(b) Increased percentage of participants in ESCAP activities indicating that they are better able to design and implement sound economic development policies, including in the area of financing for development
Units of measure:	Percentage of participants
2008-2009:	60 per cent
Target 2010-2011:	70 per cent
Final:	70 per cent

Indicator of results:	(c) Increased percentage of participants in ESCAP activities indicating that they have benefited from Millennium Development Goal-related policy options, practices and strategies collected, analysed and documented by ESCAP
Units of measure:	Percentage of participants
2008-2009:	60 per cent
Target 2010-2011:	70 per cent
Final:	67 per cent

Indicator of results:	(d) Increased percentage of decisions, recommendations or resolutions of intergovernmental and legislative meetings that address poverty reduction and other concerns of countries with special needs
Units of measure:	Percentage of decisions, recommendations or resolutions
2008-2009:	55 per cent
Target 2010-2011:	60 per cent
Final:	68 per cent

Indicator of results:	(e) Increased percentage of those participating in the work of the Centre for Alleviation of Poverty through Secondary Crops Development in Asia and the Pacific and other ESCAP-related activities who indicate that they are better able to formulate and implement rural development policies, including those with a gender dimension, research programmes, and projects that include sustainable development of secondary crops
Units of measure:	Percentage of participants
2008-2009:	70 per cent
Target 2010-2011:	75 per cent
Final:	70 per cent

Subprogramme 2

Trade and investment

Indicator of results:	(a) (i) Number of ESCAP member States indicating that regional cooperative mechanisms in trade, investment and finance fostered by ESCAP have been strengthened
Units of measure:	Number of ESCAP member States
2008-2009:	25 member States
Target 2010-2011:	25 member States
Final:	26 member States

Indicator of results:	(a) (ii) Increased coverage and depth of commitments under the Asia-Pacific Trade Agreement (APTA) and/or the expansion of membership in the Agreement
Units of measure:	Average margin of preferences; number of products receiving preferences; number of agreements in non-tariff related areas; number of members
2008-2009:	30 per cent (60%) (average margin of preferences); 6,000 (800) number of products receiving preferences; 2 agreements in non-tariff-related areas; 7 members (figures in brackets refer to least developed countries)
Target 2010-2011:	30 per cent (60%) (average margin of preferences); 6,000 (800) number of products receiving preferences; 3 agreements in non-tariff-related areas; 7 members (figures in brackets refer to least developed countries)
Final:	26.8 per cent (average margin of preferences); 4,270 number of products receiving preferences; 3 agreements in non-tariff-related areas; 6 members

Indicator of results:	(b) Percentage of participants in ESCAP activities and initiatives indicating that they had increased and/or used their capacity to formulate or implement effective and mutually coherent and consistent trade and investment, enterprise development and finance policies, including those with a gender dimension
Units of measure:	Percentage of participants
2008-2009:	75 per cent
Target 2010-2011:	75 per cent
Final:	83 per cent

Indicator of results:	(c) Percentage of those participating in the activities of the United Nations Asian and Pacific Centre for Agricultural Engineering and Machinery and other ESCAP initiatives indicating that they were better able to formulate or implement policies and strategies for sustainable economic growth and rural poverty reduction through regional cooperation in agrotechnology and agricultural enterprise development
Units of measure:	Percentage of participants
2008-2009:	70 per cent
Target 2010-2011:	75 per cent
Final:	91 per cent

Indicator of results:	(d) Increased number of ESCAP member States participating in the Asian and Pacific Centre for Transfer of Technology and other technology transfer mechanisms promoted by ESCAP, including regional networks
Units of measure:	Number of member States
2008-2009:	15 member States
Target 2010-2011:	18 member States
Final:	20 member States

Subprogramme 3 Transport

Indicator of results:	(a) (i) Increased number of Government policies, programmes, projects and initiatives that reflect ESCAP-promoted principles or recommendations in the areas of transport
Units of measure:	Number of policies, programmes, projects and initiatives
2008-2009:	47 Number of policies, programmes, projects and initiatives
Target 2010-2011:	69 Number of policies, programmes, projects and initiatives
Final:	71 Number of policies, programmes, projects and initiatives

Indicator of results:	(a) (ii) Increased percentage of delegations participating in ESCAP activities that indicate that they have enhanced their knowledge and capacity to develop and implement effective and sustainable transport policies and programmes
Units of measure:	Percentage of delegations
2008-2009:	75 per cent
Target 2010-2011:	90 per cent
Final:	90.76 per cent

Indicator of results:	(b) (i) Increased number of feasibility studies for investment projects and infrastructure improvements of intermodal connections on the Asian Highway and Trans-Asian Railway
Units of measure:	Number of feasibility studies
2008-2009:	32 Number of feasibility studies
Target 2010-2011:	45 Number of feasibility studies
Final:	48 Number of feasibility studies

Indicator of results:	(b) (ii) Increased number of accessions by ESCAP member States to global, regional and subregional agreements
Units of measure:	Number of accessions
2008-2009:	43 Number of accessions
Target 2010-2011:	55 Number of accessions
Final:	56 Number of accessions

Indicator of results:	(c) (i) Increased number of initiatives to improve road safety and identify and remove bottlenecks along transport routes and at selected border crossings
Units of measure:	Number of initiatives
2008-2009:	12 Number of initiatives
Target 2010-2011:	18 Number of initiatives
Final:	83 Number of initiatives

Indicator of results:	(c) (ii) Increased number of container block-trains and intermodal transport services scheduled on the Asian Highway and Trans-Asian Railway and along interregional routes
Units of measure:	Number of scheduled container transport services
2008-2009:	14 Number of scheduled container transport services
Target 2010-2011:	18 Number of scheduled container transport services
Final:	22 Number of scheduled container transport services

Subprogramme 4

Environment and development

Indicator of results:	(a) Number of outcome documents that show agreement among ESCAP member States on issues related to environmentally sustainable economic growth
Units of measure:	Number of documents
2008-2009:	8
Target 2010-2011:	10
Final:	15

Indicator of results:	(b) Percentage of participants in ESCAP activities indicating that they have an improved awareness and understanding of effective policy and programme options
Units of measure:	Percentage of participants
2008-2009:	70 per cent
Target 2010-2011:	70 per cent
Final:	79 per cent

Indicator of results:	(c) Percentage of participants in ESCAP activities who indicate that their level of competency in developing policies and programmes, including those with a poverty and gender dimension, has increased
Units of measure:	Percentage of participants
2008-2009:	70 per cent
Target 2010-2011:	70 per cent
Final:	68 per cent

Indicator of results:	(d) Increased percentage of participants in ESCAP activities who indicate that their level of competency in effective management and use of energy and water resources has increased
Units of measure:	Percentage of participants
2008-2009:	68 per cent
Target 2010-2011:	70 per cent
Final:	76.4 per cent

Subprogramme 5

Information and communications technology and disaster risk reduction

Indicator of results:	(a) (i) Increased percentage of those participating in ESCAP activities on ICT connectivity and disaster risk reduction who indicate that knowledge-sharing within the region has increased
Units of measure:	Percentage of participants
2008-2009:	60 per cent
Target 2010-2011:	70 per cent
Final:	70 per cent

Indicator of results:	(a) (ii) Increased number of policy practices on multi-hazard disaster risk reduction collected, documented and analysed by the secretariat and disseminated to member States
Units of measure:	Number of policy practices
2008-2009:	10
Target 2010-2011:	14
Final:	14

Indicator of results:	(b) (i) Increased number of ESCAP member States taking measures to enhance regional cooperative mechanisms promoted by ESCAP in support of ICT connectivity
Units of measure:	Number of member States
2008-2009:	7
Target 2010-2011:	7
Final:	7

Indicator of results:	(b) (ii) Increased number of ESCAP member States actively participating in regional cooperative mechanisms for disaster risk management fostered by ESCAP
Units of measure:	Number of member States
2008-2009:	15
Target 2010-2011:	20
Final:	20

Indicator of results:	(c) Increased percentage of ESCAP member States participating in ESCAP activities that indicate that they are better able to assess, prepare for and respond to disaster risks
Units of measure:	Percentage of member States
2008-2009:	50 per cent
Target 2010-2011:	60 per cent
Final:	68 per cent

Indicator of results:	(d) Increased percentage of participants benefiting from the work of the Asian and Pacific Training Centre for Information and Communication Technology for Development and from other ESCAP initiatives, including an increase in the number who indicate that they are better able to apply ICT to socio-economic development
Units of measure:	Percentage of participants
2008-2009:	86.75 per cent
Target 2010-2011:	88 per cent
Final:	91.1 per cent

Subprogramme 6

Social development

Indicator of results:	(a) Increased percentage of participants who indicate that activities organized by ESCAP to review the implementation of global mandates are relevant and useful, and that their agreed outcomes reflect regional concerns and priorities
Units of measure:	Percentage of participants
2008-2009:	70 per cent
Target 2010-2011:	75 per cent
Final:	93 per cent

Indicator of results:	(b) (i) Increased number of analytical studies on policy options, strategies and good practices produced by the secretariat and made available to member States
Units of measure:	Number of analytical studies
2008-2009:	28
Target 2010-2011:	30
Final:	32

Indicator of results:	(b) (ii) Increased demand for ESCAP information on policy, practice, analysis and data products available on the Division's website
Units of measure:	Number of downloads
2008-2009:	130,000 downloads
Target 2010-2011:	500,000 downloads
Final:	828,674 downloads

Indicator of results:	(c) (i) Increased percentage of participants in activities organized by ESCAP who indicate that the knowledge and policy tools provided are relevant and useful for building inclusive societies, reducing poverty and promoting gender equality
Units of measure:	Percentage of participants
2008-2009:	81 per cent
Target 2010-2011:	75 per cent
Final:	91 per cent

Indicator of results:	(c) (ii) Increased number of gender-responsive technical cooperation initiatives among member States facilitated by the secretariat
Units of measure:	Number of technical cooperation initiatives
2008-2009:	3
Target 2010-2011:	4
Final:	4

Subprogramme 7

Statistics

Indicator of results:	(a) Percentage of national statisticians and decision makers who indicate that they found ESCAP analytical outputs relevant and useful for monitoring key socio-economic trends and making decisions on related policies
Units of measure:	Percentage of national statisticians and decision makers
2008-2009:	80 per cent
Target 2010-2011:	60 per cent
Final:	91 per cent

Indicator of results:	(b) Increased access to online statistical data provided by ESCAP
Units of measure:	Monthly average number of requested tables of indicators from the online database
2008-2009:	1,000 per month (Monthly average number of requested tables of indicators from the online database)
Target 2010-2011:	1,020 per month (Monthly average number of requested tables of indicators from the online database)
Final:	1,376 per month (Monthly average number of requested tables of indicators from the online database)

Indicator of results:	(c) Percentage of participants in relevant ESCAP activities who indicate that they were able to apply the knowledge gained in improving the provision of comparable and gender-disaggregated data
Units of measure:	Percentage of participants
2008-2009:	70 per cent
Target 2010-2011:	60 per cent
Final:	92 per cent

Indicator of results:	(d) Increased percentage of trainees at the Statistical Institute for Asia and the Pacific who indicate that they are better able to take measures to improve the quality of data and services provided by national statistical systems
Units of measure:	Percentage of trainees
2008-2009:	60 per cent
Target 2010-2011:	65 per cent
Final:	62 per cent

Subprogramme 8. Subregional activities for development

Component 1

Subregional activities for development in the Pacific

Indicator of results:	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in the Pacific
Units of measure:	Percentage of participants in relevant ESCAP activities
2008-2009:	70 per cent
Target 2010-2011:	75 per cent
Final:	85 per cent

Indicator of results:	(b) (i) Increased number of collaborative initiatives facilitated by ESCAP and involving member States, civil society or other key development partners from the Pacific
Units of measure:	Number of initiatives
2008-2009:	3
Target 2010-2011:	5
Final:	5

Indicator of results:	(b) (ii) Increased number of partner institutions from the Pacific participating in knowledge-sharing platforms that are managed by ESCAP
Units of measure:	Number of partner institutions
2008-2009:	1
Target 2010-2011:	2
Final:	2

Component 2

Subregional activities for development in East and North-East Asia

Indicator of results:	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in East and North-East Asia
Units of measure:	Percentage of participants in relevant ESCAP activities
2008-2009:	n.a.
Target 2010-2011:	70 per cent
Final:	83 per cent

Indicator of results:	(b) (i) Increased number of collaborative initiatives facilitated by ESCAP and involving member States, civil society or other key development partners from East and North-East Asia
Units of measure:	Number of initiatives
2008-2009:	3
Target 2010-2011:	4
Final:	4

Indicator of results:	(b) (ii) Increased number of partner institutions from East and North-East Asia participating in knowledge-sharing platforms that are managed by ESCAP
Units of measure:	Number of partner institutions
2008-2009:	n.a.
Target 2010-2011:	2
Final:	2

Component 3

Subregional activities for development in North and Central Asia

Indicator of results:	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in North and Central Asia
Units of measure:	Percentage of participants in relevant ESCAP activities
2008-2009:	n.a.
Target 2010-2011:	70 per cent
Final:	100 per cent

Indicator of results:	(b) (i) Increased number of collaborative initiatives facilitated by ESCAP and involving member States, civil society or other key development partners from North and Central Asia facilitated by ESCAP
Units of measure:	Number of initiatives
2008-2009:	2
Target 2010-2011:	3
Final:	1

Indicator of results:	(b) (ii) Increased number of partner institutions from North and Central Asia participating in knowledge-sharing platforms that are managed by ESCAP
Units of measure:	Number of partner institutions
2008-2009:	n.a.
Target 2010-2011:	2
Final:	1

Component 4
Subregional activities for development in South and South-West Asia

Indicator of results:	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in South and South-West Asia
Units of measure:	Percentage of participants in relevant ESCAP activities
2008-2009:	n.a.
Target 2010-2011:	70 per cent
Final:	70 per cent

Indicator of results:	(b) (i) Increased number of collaborative initiatives facilitated by ESCAP and involving member States and civil society or other key development partners from South and South-West Asia
Units of measure:	Number of initiatives
2008-2009:	2
Target 2010-2011:	3
Final:	3

Indicator of results:	(b) (ii) Increased number of partner institutions from South and South-West Asia participating in knowledge-sharing platforms that are managed by ESCAP
Units of measure:	Number of partner institutions
2008-2009:	n.a.
Target 2010-2011:	2
Final:	3

Component 5
Subregional activities for development in South-East Asia

Indicator of results:	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in South-East Asia
Units of measure:	Percentage of participants in relevant ESCAP activities
2008-2009:	n.a.
Target 2010-2011:	70 per cent
Final:	75 per cent

Indicator of results:	(b) (i) Increased number of collaborative initiatives facilitated by ESCAP and involving member States, civil society or other key development partners from South-East Asia
Units of measure:	Number of initiatives
2008-2009:	3
Target 2010-2011:	4
Final:	4

Indicator of results:	(b) (ii) Increased number of partner institutions from South-East Asia participating in knowledge-sharing platforms that are managed by ESCAP
Units of measure:	Number of partner institutions
2008-2009:	n.a.
Target 2010-2011:	2
Final:	3

Annex II

Number of outputs delivered by type of activity for the biennium 2010-2011

Type of activities	EDM			SUB1-MPDD			SUB2-TID			SUB3-TD			SUB4-EDD			SUB5-IDD			SUB6-SDD			SUB7-SD			SUB8-SROs			TOTAL		
	Outputs to be delivered 1/	Delivered 1/	%	Outputs to be delivered 2/	Delivered 2/	%	Outputs to be delivered 3/	Delivered 3/	%	Outputs to be delivered 4/	Delivered 4/	%	Outputs to be delivered 5/	Delivered 5/	%	Outputs to be delivered 6/	Delivered 6/	%	Outputs to be delivered 7/	Delivered 7/	%	Outputs to be delivered 8/	Delivered 8/	%	Outputs to be delivered 9/	Delivered 9/	%	Outputs to be delivered 10/	Delivered 10/	%
Substantive servicing of meetings	28	28	100%	6	6	100%	6	6	100%	12	6	50%	22	16	73%	12	12	100%	6	6	100%	6	6	100%	12	12	100%	110	98	89%
Parliamentary documentation	6	6	100%	7	7	100%	8	8	100%	6	5	83%	8	7	88%	8	8	100%	5	5	100%	6	6	100%	8	8	100%	62	60	97%
Expert groups, rapporteurs, depository services	2	2	100%	6	6	100%	16	13	81%	6	6	100%	5	4	80%	7	7	100%	5	4	80%	5	5	100%	7	7	100%	59	54	92%
Recurrent publications	-	-	-	10	8	80%	2	2	100%	3	3	100%	5	4	80%	-	-	-	8	8	100%	1	1	100%	1	-	0%	30	26	87%
Non-recurrent publications	-	-	-	1	-	0%	9	9	100%	1	1	100%	2	1	50%	2	2	100%	2	2	100%	2	2	100%	-	-	-	19	17	89%
Other substantive activities	22	20	91%	32	31	97%	21	19	90%	16	16	100%	19	19	100%	34	34	100%	25	25	100%	17	15	88%	13	7	54%	199	186	93%
Sub total	58	56	97%	62	58	94%	62	57	92%	44	37	84%	61	51	84%	63	63	100%	51	50	98%	37	35	95%	41	34	83%	479	441	92%
Training courses, seminars and workshops	-	-	-	12	12	100%	5	5	100%	9	9	100%	8	8	100%	5	5	100%	5	5	100%	14	14	100%	-	-	-	58	58	100%
Field projects	-	-	-	6	3	50%	14	11	79%	6	6	100%	8	6	75%	4	4	100%	13	12	92%	-	-	-	10	10	100%	61	52	85%
Sub total	0	0	0%	18	15	83%	19	16	84%	15	15	100%	16	14	88%	9	9	100%	18	17	94%	14	14	100%	10	10	100%	119	110	92%
Total	58	56	97%	80	73	91%	81	73	90%	59	52	88%	77	65	84%	72	72	100%	69	67	97%	51	49	96%	51	44	86%	598	551	92%

*/ Outputs to be delivered = Programmed + Carried forward + Added by legislative mandate

(Extracted from IMDIS)

1/ Two outputs (UN Focus Newsletters) were terminated by the secretariat due to shortage of staff.

2/ One non-recurrent publication (Financing for development in Asia and the Pacific) was postponed to 2012-2013, two recurrent publications (Key Economic Developments and Prospects in the Asia-Pacific region) were terminated by legislative mandate, one inter-agency meeting (Preparation of forecasts of major Asian and Pacific countries for Project LINK) was terminated owing to lack of staff and three field projects were terminated due to insufficient XB resources.

3/ The Ministerial Council of the Asia-Pacific Trade Agreement, 4th session was postponed to 2012-2013, two outputs (ESCAP Business Advisory Council) were deleted due to the BAC being terminated on 1 June 2009, two UNAPCAEM e-Newsletter were terminated as information was subsumed on UNAPCAEM's website and three field projects were deleted as the project has been included in the Capacity Development Project (2011-2013) of the Subprogramme.

4/ Seven outputs (Forum of Asian Ministers on Transport) were postponed to 2012-2013 due to flood situation in Bangkok during last quarter of 2011.

5/ Seven outputs (Committee on Environment and Development) were postponed to 2012-2013 due to flood situation in Bangkok, one recurrent publication (Energy resources development series: widening energy access and enhancing energy security to achieve the MDGs in Asia and the Pacific) was postponed to 2012-2013 due to late approval of the DA project, two outputs were terminated due to the operation being transferred to SRO-ENEA and two field projects were terminated due to legislative mandate and funds not available.

6/ The Ad hoc expert group meeting on "Regional cooperation and partnerships for the implementation of the outcomes of the review in 2010 of the Beijing Platform for Action" was postponed to 2012-2013 due to flood situation in Bangkok and 1 field project was terminated by legislation.

7/ Two outputs (Website on Millennium Development Goals in Asia and the Pacific) were deleted and transferred to Subprogramme 1.

8/ One recurrent publication (Pacific Perspective) was postponed to 2012-2013 and six outputs (Web page on knowledge-sharing) were terminated pending the Subregional office establishment.